

## Company Fact Sheet for Year ended March 31, 2008

### Profile

IHI Corporation (IHI) is one of Japan's leading heavy machinery manufacturers, providing technology-oriented products and services to the nation's industrial, private and public sectors. IHI researches, consults, engineers, manufactures and supplies a range of machinery, equipment, plants, structures, ships and offshore facilities. IHI and its group of companies actively promote the selection and development of business to improve profitability in such fields as manufacturing, energy production, marine transportation, distribution and aerospace and environmental technologies. IHI is a national leader in the production of jet aircraft engines. IHI collaborates with Toshiba Corporation in the building of power plants, especially nuclear power plants.

### Market Data

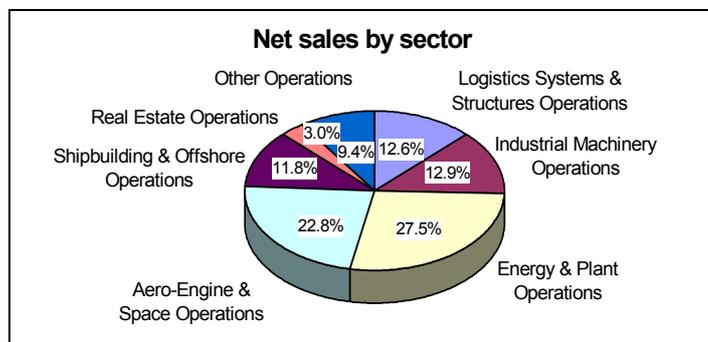
#### Market Data (as of May 13, 2008)

Price per share:	¥ 230
52-week high:	¥ 500
52-week low:	¥ 181
Total shares outstanding:	1,467.1 mn
Market cap:	¥337,423 mn



### Financial Highlights for Year ended March 31, 2008 (YoY)

- Net sales increased by ¥ 129,551mn to ¥ 1,350,567mn.
- Operating income decreased by ¥ 11,181mn to (¥ 16,807mn).
- Ordinary income decreased by ¥ 22,080mn to (¥ 30,812mn).
- Net income increased by ¥ 29,788mn to ¥ 25,195mn.
- Fully diluted EPS increased by ¥ 20.64 to ¥ 17.18.



### Operating Income by Sector

	¥mn	
	2007/03	2008/03
Logistics Systems & Structures Operations	(6,296)	(1,980)
Industrial Machinery Operations	11,491	15,655
Energy & Plant Operations	(33,032)	(74,079)
Aero-Engine & Space Operations	16,337	23,662
Shipbuilding & Offshore Operations	1,590	2,411
Real Estate Operations	-	12,321
Other Operations	4,317	5,182
Elimination & Corporate	(33)	21
<b>Total</b>	<b>(5,626)</b>	<b>(16,807)</b>

### Cash-Flows

	¥mn	
	2007/3	2008/3
Operating Activities	36,086	3,339
Investing Activities	(57,374)	46,789
Financing Activities	13,030	(48,786)
Cash and cash equivalents, end of year	129,939	130,428

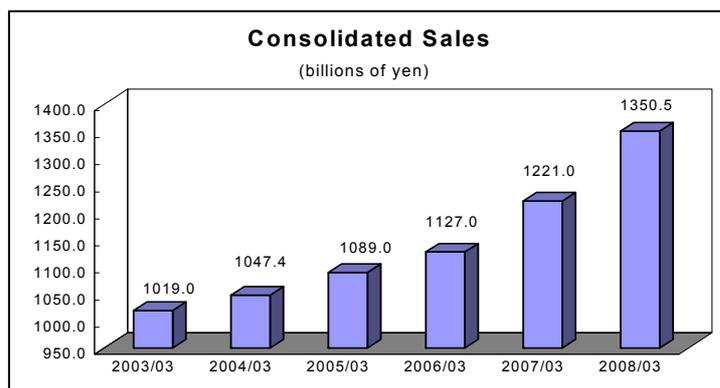
### Key Strengths

- **Abundant capital:** an excellent financial standing that is indispensable for restructuring
- **Aero-engine and space operations:** medium-term growth potential and high profitability, especially in jet-engine maintenance where IHI dominates the market

### Business Strategy

#### Target for Year ended March 31, 2010

	Consolidated
Net Sales	¥ 1,300bn
Operating Income	¥ 75bn



## Company Fact Sheet for Year ended March 31, 2008

### In the three fiscal years 2007-2009:

- Concentrate resources in businesses that are flagship areas of profit
  - Implement business strategies throughout, invest in human resources and operating processes that enhance competitiveness
  - Expand global business
  - Restructure organizations and affiliate companies to enable precise Group management
- ⇒ Balanced growth in terms of profitability, scale and reliability

### Other Growth Strategies

- Aircraft Engines: Further strengthening and expansion of repair and maintenance business for commercial aircraft engines; careful focus on reducing the costs of parts manufacture; expand on supply.
- Energy Solutions: To strengthen the company's capabilities in the solution business area in the diversified market for electric power supply, improve competitiveness and strive for business growth including gas and diesel engines.
- Auto Turbochargers: Increase production with joint venture companies located in Europe, China, Thailand and the United States to make these enterprises more competitive; improve the company's business on a global basis.

### Recent Events

- Corrections to financial results for the past fiscal year

IHI made partial corrections to its financial results for the fiscal year ended March 31, 2007, in connection with worsening losses at its Energy and Plant Operations. As a result, the Tokyo Stock Exchange placed IHI's stock under supervision on December 11, 2007. This status was removed on February 9, 2008, and the stock was placed on alert.

- Robust orders for next generation jet engines

IHI is participating in the design, development, and manufacturing of the GENx engine for the next generation Boeing 787 with a share of around 15 percent in the business. The US Federal Aviation Administration issued a type certificate for the GENx-1B engine on March 31, 2008. Demand has been strong, and IHI has secured orders for more than 600 units so far.

- IHI acquires all shares of Hauzer Techno Coating B.V.

In April 2008, IHI acquired all shares of Hauzer Techno Coating B.V. of the Netherlands, a leading company in the field of physical vapor deposition (PVD) systems for hard coatings, integrating the company into the group. PVD coatings are used to provide new, additional features to products, for example, increased resistance to wear chemical attack and reduced friction. With this acquisition, IHI aims to expand and enhance its industrial and vacuum furnaces related business, one of the areas it has been working to strengthen.

### Investor Relations Contacts

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### Cautionary Statement

Statements made in this release with respect to IHI's current plans, estimates, strategies and beliefs and other statements that are not historical facts are forward-looking statements about the future performance of IHI. These statements are based on management's assumptions and beliefs in light of the information currently available to it and therefore you should not place undue reliance on them. IHI cautions you that a number of important factors such as general economic conditions and exchange rates could cause actual results to differ materially from those discussed in the forward-looking statements.