

(English Translation)

February 10, 2026

To whom it may concern,

IHI Corporation

3-1-1 Toyosu, Koto-ku, Tokyo

Hiroshi Ide, Representative Director,

President, and Chief Executive Officer

(Securities Code: 7013)

Contact: Keiichi Sakamoto, General Manager
of Corporate Communication Division

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Notice of Changes in Representative Directors

IHI Corporation (hereafter “IHI”) hereby announces that it has resolved to change Representative Directors at the Board of Directors Meeting held today, as follows.

1. Detail of changes

Name	Position after April 1, 2026	Incumbent
Atsushi SATO	Representative Director (member of the board), Senior Executive Officer, President of Aero-Engine, Space & Defense Business Area	Director (member of the board), Managing Executive Officer, President of Aero-Engine, Space & Defense Business Area

2. Brief Personal History of New Representative Director

New Position: Representative Director (member of the board), Senior Executive Officer,
President of Aero-Engine, Space & Defense Business Area

Name: Atsushi SATO

Date of Birth: January 17, 1967

Brief Personal History:

Jan. 1991 Joined IHI

Apr. 2023 Executive Officer, General Manager of Solution & Business Development Headquarters, IHI

Apr. 2024 Managing Executive Officer, General Manager of Business Development Division, IHI

Jun. 2025 Director (member of the board), Managing Executive Officer,
President of Aero-Engine, Space & Defense Business Area (to present)

Number of IHI Shares Owned: 21,200 shares (as of December 31, 2025)

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