Corporate Officers As of July 2024

Director

Tsugio Mitsuoka

Date of birth: October 13, 1954



Apr. 1980	Joined IHI
Apr. 2010	Executive Officer; Vice President of Aero-Engine &
	Space Operations, IHI
Apr. 2013	Managing Executive Officer; President of
	Aero-Engine & Space Operations, IHI
Jun. 2014	Director; Managing Executive Officer; President of
	Aero-Engine & Space Operations, IHI
Apr. 2016	Representative Director and President; Chief Operating Officer, IHI
Apr. 2017	Representative Director and President; Chief Executive Officer, IHI
Apr. 2020	Representative Director and Chairman of the Board and
	President; Chief Executive Officer, IHI
Jun. 2020	Representative Director and Chairman of the Board;
	Chief Executive Officer, IHI
Apr. 2021	Representative Director and Chairman of the Board, IHI
Apr. 2024	Director and Chairman of the Board, IHI (incumbent)
[Qianificant	Concurrent Positions]

[Significant Concurrent Positions]

Representative Director, Japanese Aero Engines Corporation Outside Director, UBE Corporation

Tsuyoshi Tsuchida

Date of birth: January 5, 1961



Apr. 1984	Joined IHI
Jun. 2015	President, IHI Logistics & Machinery Corporation
Apr. 2020	Vice President of Industrial Systems & General-Purpose
	Machinery Business Area, IHI
Apr. 2021	Executive Officer; Vice President of Industrial Systems &
	General-Purpose Machinery Business Area, IHI
Apr. 2022	Managing Executive Officer; General Manager of Corporate
	Planning Division, IHI
Apr. 2023	Senior Executive Officer, IHI

Jun. 2023	Representative Director; Senior Executive Officer,
	IHI (incumbent)

Akihiro Seo

Date of birth: October 21, 1963



Apr. 1987 Joined IHI

- Dec.2007 President, ALPHA Automotive Technologies LLC Apr. 2013 Manager of Planning & Control Department,
- Global Marketing Headquarters, IHI Apr. 2017 Manager of Corporate Business Development Division, IHI
- Apr. 2018 General Manager of Corporate Planning Division, IH
- Apr. 2021 Executive Officer; General Manager of
- Corporate Planning Division, IHI
- Apr. 2022 Managing Executive Officer, General Manager of Human Resources Division, IHI Jun. 2022 Director, Managing Executive Officer,
- General Manager of Human Resources Division, IHI Apr. 2024 Director, Managing Executive Officer, IHI (incumbent)

Hiroshi Ide

Date of birth: February 16, 1961



Apr. 1983	Joined IHI
Apr. 2013	Managing Director, Jurong Engineering Limited
Apr. 2017	Executive Officer; Vice President of Resources, Energy and
	Environment Business Area, IHI
Apr. 2019	Managing Executive Officer; President of Resources,
	Energy & Environment Business Area, IHI
Apr. 2020	Chief Operating Officer and President of Resources,
	Energy & Environment Business Area, IHI
Jun. 2020	Representative Director and President;
	Chief Operating Officer, IHI
Apr. 2021	Representative Director and President;
	Chief Executive Officer and General Manager of
	Corporate Strategy Headquarters, IHI
Apr. 2023	Representative Director and President;
	Chief Executive Officer, IHI (incumbent)

Hideo Morita

Date of birth: October 20, 1961



Apr. 1986 Joined IHI

- Apr. 2017 Division Director of Civil Aero-Engine Division, Aero Engine, Space & Defense Business Area, IHI
 Apr. 2018 Executive Officer; Vice President of Aero Engine, Space & Defense Business Area, IHI
 Apr. 2021 Managing Executive Officer; President of Aero Engine, Space & Defense Business Area, IHI
 Jun. 2021 Director; Managing Executive Officer; President of Aero Engine, Space & Defense Business Area, IHI
- Apr. 2024 Representative Director, Senior Executive Officer, IHI

Jun Kobayashi

Date of birth: May 23, 1964



Apr. 1988 Joined IHI

Sep. 2018 Assistant General Manager of Corporate Business Development & Solution Headquarters, and General Manager of Rome Office, Global Marketing & Sales Headquarters, IHI

- Apr. 2019 General Manager of Global Business Development Group, Strategy Development Department, Social Infrastructure & Offshore Facilities Business Area, and Assistant General Manager of Corporate Business Development & Solution Headquarters, and General Manager of Rome Office, Global Marketing & Sales Headquarters, IHI
- Apr. 2020 Vice President of Social Infrastructure & Offshore Facilities Business Area, and General Manager of Rome Office, Global Marketing & Sales Headquarters, IHI
- Apr. 2021 Executive Officer; General Manager of Solution & Business Development Headquarters, IHI
- Apr. 2023 Managing Executive Officer, General Manager of Business Development Headquarters, IHI
- Jun. 2023 Director; Managing Executive Officer; General Manager of Business Development Headquarters, IHI (incumbent)

Director

Yasuaki Fukumoto

Date of birth: September 8, 1966



Apr. 1990	Joined IHI
Apr. 2014	General Manager of Accounting Group,
	Finance & Accounting Division, IHI
Jun. 2018	Manager of Group Strategy Group,
	Corporate Planning Division, IHI
Apr. 2020	General Manager of Accounting Group,
	Finance & Accounting Division, IHI
Apr. 2021	General Manager of Finance & Accounting Division, IH
Apr. 2022	Executive Officer; General Manager of
	Finance & Accounting Division, IHI
Jun. 2023	Director; Executive Officer; General Manager of
	Finance & Accounting Division, IHI (incumbent)

Yoshiyuki Nakanishi

Date of birth: November 3, 1954



- Apr. 1978 Joined Dainippon Ink and Chemicals, Incorporated (now DIC Corporation)
- Executive Officer; In Charge of Corporate Strategy Division and Apr. 2010 Kawamura Memorial Museum of Art, DIC Corporation
- Jun. 2011 Director; Executive Officer; In Charge of Corporate Strategy Division and Kawamura Memorial DIC Museum of Art, DIC Corporation
- Apr. 2012 Representative Director; President and CEO, DIC Corporation
- Jan. 2018 Chairman of the Board, DIC Corporation
- Jun. 2020 Director, IHI (incumbent)
- Jan. 2021 Director, DIC Corporation
- Mar. 2021 Executive Advisor, DIC Corporation

[Significant Concurrent Positions]

Outside Director, The Japan Steel Works, Ltd. Outside Director, SHIMADZU CORPORATION

Minoru Usui

Date of birth: April 22, 1955



Nov. 1979 Jun. 2002	Joined Shinshu Seiki Co., Ltd. (now Seiko Epson Corporation) Director, Deputy Chief Operating Officer, Imaging & Information Products Operations Division, Seiko Epson Corporation
Nov. 2004	Director; Deputy General Administrative Manager, Corporate Research & Development Division; and Deputy Chief Operating Officer,
	Imaging & Information Products Operations Division, Seiko Epson Corporation
Nov. 2005	Director; General Administrative Manager,
	Production Engineering & Development Division, Seiko Epson Corporation
Jul. 2007	Director; General Administrative Manager, Corporate
	Research & Development Division, and General Administrative Manager,
	Production Engineering & Development Division, Seiko Epson Corporation
Oct. 2007	Managing Director; General Administrative Manager, Corporate
	Research & Development Division, and General Administrative Manager,
	Production Engineering & Development Division, Seiko Epson Corporation
Jun. 2008	President and Representative Director; Chief Executive Officer,
	Seiko Epson Corporation
Apr. 2020	Chairman and Director, Seiko Epson Corporation
lup 2021	Director IHI (incumbent)

- Jun. 2021 Director, IHI (incumbent)
- Jun. 2024 Executive Advisor, Seiko Epson Corporation (incumbent)

[Significant Concurrent Positions]

Outside Director, Sumitomo Pharma, Co., Ltd

Executive Advisor, Seiko Epson Corporation

Noriko Morioka

Date of birth: April 23, 1964



Apr. 1987	Joined IHI
Apr. 2016	General Manager of New Technology Project Group, Engine
	Technology Department, Research & Engineering Division,
	Aero-Engine & Space Operations, IHI
Apr. 2018	General Manager of Corporate Business Development
	Department, Corporate Business Development & Solution
	Headquarters; Deputy Division Director of Research & Engineering
	Division, Aero Engine, Space & Defense Business Area, IHI
Apr. 2020	Executive Officer; Deputy General Manager of
	Corporate Business Development & Solution Headquarters, IHI
Apr. 2021	Executive Officer; Deputy General Manager of
	Strategic Technologies Division, IHI
Apr. 2023	Managing Executive Officer; General Manager of Strategic
	Technologies Division, IHI
Jun. 2024	Director: Managing Executive Officer: General Manager of Strategic

gic Technologies Division, IHI (incumbent)

Chieko Matsuda

Date of birth: November 18, 1964



Apr. 1987	Joined The Long-Term Credit Bank of Japan, Limited
Oct. 1998	Joined Moody's Japan K.K.
Sep. 2001	Partner, Corporate Directions, Inc.
May 2006	Representative Director, Matrix, Inc.
Oct. 2006	Vice President (Partner), Booz & Company, Inc.
Apr. 2011	Professor, Faculty of Economics and Business Administration,
	Tokyo Metropolitan University (incumbent)
	Professor, Graduate School of Management,
	Tokyo Metropolitan University (incumbent)
Jun. 2020	Director, IHI (incumbent)
[Significant Concurrent Positions]	

Professor, Faculty of Economics and Business Administration, Tokyo Metropolitan University Professor, Graduate School of Management, Tokyo Metropolitan University

Outside Director, Asahi Kasei Corporation

Outside Members of the Board, Toyota Tsusho Corporation

External Independent Director, Isetan Mitsukoshi Holdings, Ltd.

Toshihiro Uchiyama Date of birth: November 28, 1958



Apr. 1981 Joined NSK Ltd.

- Jun. 2008 Vice President; Deputy Head of Corporate Planning Division HQ, NSK Ltd. Vice President; Head of Corporate Planning Division HQ, NSK Ltd. Jun. 2009 Senior Vice President; Head of Corporate Planning Jun. 2010 Division HQ, NSK Ltd. Jun. 2012 Director; Senior Vice President; Head of Corporate Planning Division HQ, NSK Ltd. Jun. 2013 Director; Representative, Executive Vice President;
- Head of Corporate Strategy Division HQ, NSK Ltd.
- Jun. 2015 Director; Representative, President, NSK Ltd.
- Jun. 2017 Director; Representative, President and Chief Executive Officer, NSK Ltd.
- Apr. 2021 Chairman of the Board of Directors, NSK Ltd.
- Jun. 2022 Director, IHI (incumbent) Jun. 2023 Advisor, NSK Ltd. (incumbent)

[Significant Concurrent Positions] Advisor, NSK Ltd. (incumbent)

Outside Director, Sapporo Holdings Limited

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VALUE CREATION STORY

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Audit & Supervisory Board Members

Seiji Maruyama

Date of birth: August 4, 1962



- Apr. 1985 Joined IHI
- Dec.2008 General Manager of Internal Control Assessment Division, IHI
- General Manager of Corporate Audit Division, IHI Apr. 2010
- Apr. 2012 General Manager of Administration Department, Rotating Machinery Operations, IHI
- General Manager of Tax Accounting & Overseas Project Group, Apr. 2014 Finance & Accounting Division, IHI
- Apr. 2018 Deputy General Manager of Finance & Accounting Division, IHI
- Apr. 2019 General Manager of Finance & Accounting Division, IHI
- Apr. 2021 Fellow of Finance & Accounting Division, IHI
- Jun. 2021 Standing Audit & Supervisory Board Member, IHI (incumbent)

Tae Hozoji

Date of birth: July 28, 1967



- Apr. 1991 Joined IHI Apr. 2015 General Manager of Security Export Control Group, Legal Division, IHI Apr. 2019 General Manager of Recruiting Group, Human Resources Division, IHI Apr. 2022 General Manager of Internal Audit Division, IHI Apr. 2024 Fellow of Internal Audit Division, IHI (incumbent) Jun. 2024 Standing Audit & Supervisory Board Member, IHI (incumbent)

Aiko Sekine

Date of birth: May 13, 1958



- Apr. 1981 Joined Citibank, N.A., Tokyo Branch
- Oct. 1985 Joined Aoyama Audit Corporation
- Mar. 1989 Registered as Certified Public Accountant
- Sep. 2006 Partner, PricewaterhouseCoopers Aarata, LCC (now PricewaterhouseCoopers Japan LLC)
- Executive Board Member, Japanese Institute of CPAs (JICPA) Jul. 2007
- Jul. 2010 Deputy President, JICPA
- 2016 Chairman and President, JICPA Jul.
- Jul. 2019 Advisor, JICPA (incumbent)
- Jan. 2020 Member, IFRS Advisory Council, IFRS Foundation (incumbent)
- Jun. 2020 Audit & Supervisory Board Member, IHI (incumbent)
- Sep. 2020 Professor, Faculty of Commerce, Waseda University (incumbent)
- Oct. 2020 Trustee, International Valuation Standards Council (incumbent)
- [Significant Concurrent Positions]

Certified Public Accountant

Advisor, JICPA

Professor, Faculty of Commerce, Waseda University Outside Director, ORIX Corporation Outside Director, NIPPON STEEL CORPORATION

Kazuhiro Muto

Date of birth: February 14, 1963



Apr. 1985 Joined IBM Japan, Ltd.

- Jan. 2009 Executive Officer; President of Finance Division ii, IBM Japan, Ltd. Jan. 2014 Managing Executive Officer; President of Finance Division ii,
- IBM Japan, Ltd. Managing Executive Officer; President of System Product Division, IBM Aua.2014
- Japan, Ltd. Feb. 2015 Managing Executive Officer; President of IBM Systems Hardware Business Division, IBM Japan, Ltd.
- Jul. 2016 Senior Managing Executive Officer; President of IBM Systems Hardware Business Division, IBM Japan, Ltd.
- Sep. 2018 Senior Managing Executive Officer;
- President of Panasonic Enterprise Division, IBM Japan, Ltd.
- lan 2023 Advisor, IBM Japan, Ltd. (incumbent)
- Jun. 2023 Audit & Supervisory Board Member, IHI (incumbent) Vice President, Supervising cloud application, Aug. 2023 ORACLE CORPORATION JAPAN
- Mar. 2024 Executive Operating Officer, ORACLE CORPORATION JAPAN (incumbent)

[Significant Concurrent Positions]

Executive Operating Officer, ORACLE CORPORATION JAPAN

Yumiko Waseda

Date of birth: January 29, 1960



Apr. 1985 Registered as Attorney at Law; Joined Max Law Offices (now Mori Hamada & Matsumoto) Apr. 2004 Vice President, Daini Tokyo Bar Association Apr. 2005 Executive Director Governor, Japan Federation of Bar Associations Apr. 2013 Partner, Tokyo Roppongi Law & Patent Offices (incumbent) Apr. 2016 President, Daini Tokyo Bar Association; Vice President, Japan Federation of Bar Associations Aug.2020 Executive Director, Japan Law Foundation (incumbent) Jun. 2021 Audit & Supervisory Board Member, IHI (incumbent) [Significant Concurrent Positions] Attorney at Law

Outside Audit & Supervisory Board Member, Chugai Pharmaceutical Co., Ltd. Outside Director, SCSK Corporation

Executive Director, Japan Law Foundation