

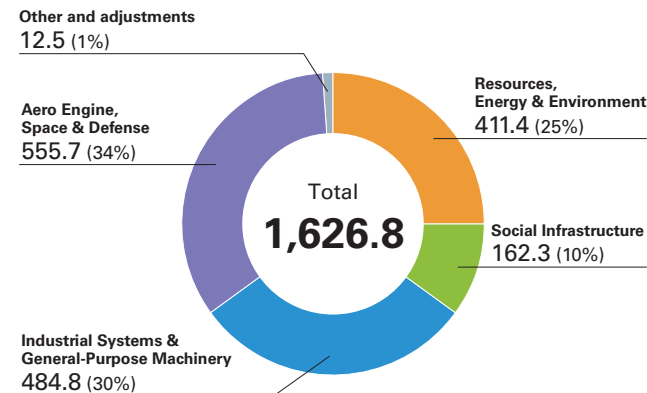
Corporate Data/Share Information As of March 31, 2025

Company Name	IHI Corporation
Head Office	Toyosu IHI Building, 1-1, Toyosu 3-chome, Koto-ku, Tokyo 135-8710, Japan TEL: +81-3-6204-7800
President	Hiroshi Ide
Founded*	December 5, 1853 * Founded on the day the Mito Domain's Tokugawa Nariaki, by shogunate order, established a shipyard in Edo's Ishikawajima area
Incorporated*	January 17, 1889 * The day Ishikawajima Shipbuilding & Engineering Co., Ltd. was established.
Capital	¥107.1 billion
Number of Employees	27,990 (consolidated), 7,911 (non-consolidated)
Works	6
Branches and Sales Offices	8
Overseas Bases	20
Group Companies	141 consolidated subsidiaries 61 affiliated companies in Japan (43 subsidiaries and 18 associated companies) 131 affiliated companies overseas (110 subsidiaries and 21 associated companies)

Securities Code	7013
Stock Exchange Listings (Market Segment)	Tokyo (Prime)
Share Unit	100
Total Number of Authorized Shares	300,000,000
Number of Outstanding Shares	154,679,954
Number of Shareholders	100,047
Fiscal Year	April 1 to March 31 of following year
General Shareholders' Meeting	June of each year
Record Date for Year-end Dividend	March 31 of each year
Record Date for Interim Dividend	September 30 of each year
Shareholder Registry Administrator/Special Account Managing Institution	1-4-1 Marunouchi, Chiyoda-ku, Tokyo 100-8233, Japan Sumitomo Mitsui Trust Bank, Limited 2-8-4 Izumi, Suginami-ku, Tokyo 168-0063, Japan Stock Transfer Agency Division, Sumitomo Mitsui Trust Bank, Limited

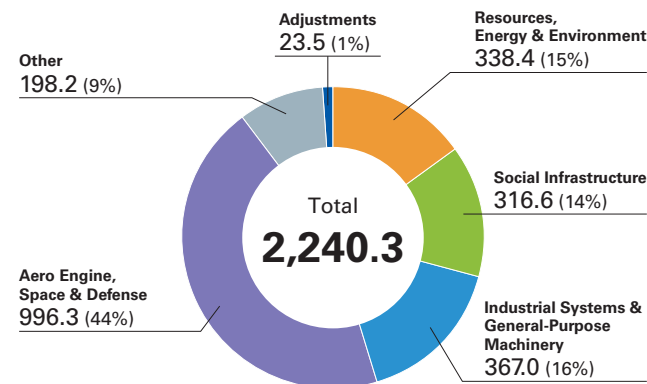
Note: Each share of common stock owned by shareholders recorded in the closing register of shareholders on the record date of September 30, 2025, will be split into seven shares
https://www.ihl.co.jp/en/all_news/2025/ir/_icsFiles/afiledfile/2025/08/06/Notice_regarding_Stock_Split.pdf

Revenue by segment (Billions of yen)



Revenue of each business domain (excluding adjustments and other factors)

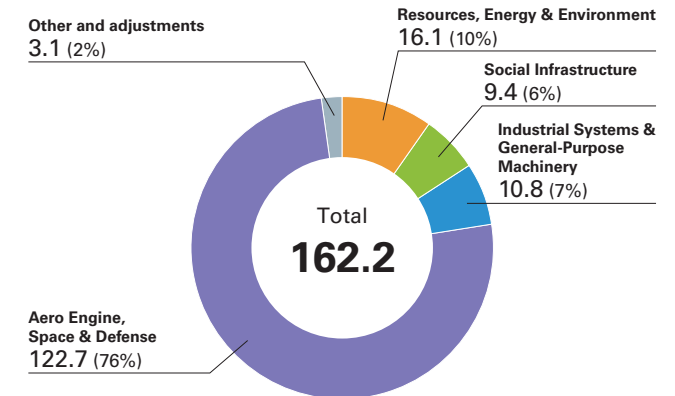
Segment assets (Billions of yen)



Note: Sum of percentages for all segments may not total 100%, as figures are rounded to the nearest 100 million yen. The numbers in the pie chart are rounded to the nearest whole number for each item, so the breakdown totals may not equal 100%.

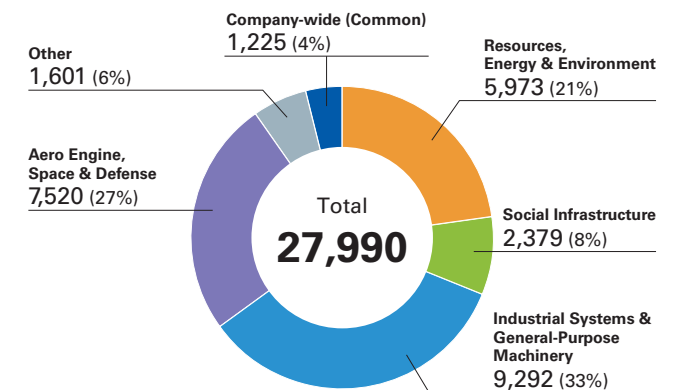
Each graph's "social infrastructure" category includes the figures for "urban development," which underwent organizational restructuring in FY2025.

Profit by segment (Billions of yen)



Excluding adjustments.
The total, including adjustments, is ¥143.5 billion.

Employees by segment (Persons)



Note: The number of employees is the number of officially employed individuals, including those seconded to the IHI Group from other companies and excluding Group employees seconded to other companies. Temporary workers are not included, as they comprise less than 10% of the total number of employees.

Corporate Data/Share Information

Major shareholders

Name	Number of shares held (thousand shares)	Shareholding ratio (%)
The MasterTrust Bank of Japan (Holder in Trust)	24,556	16.16
Custody Bank of Japan, Ltd. (Holder in Trust)	8,224	5.41
STATE STREET BANK AND TRUST COMPANY 505001 (Standing proxy: Settlement & Clearing Services Department, Mizuho Bank, Ltd.)	4,347	2.86
Custody Bank of Japan, Ltd. as trustee for Mizuho Bank Retirement Benefit Trust Account re-entrusted by Mizuho Trust and Banking Co., Ltd.	3,218	2.11
BNYM AS AGT/CLTS NONTREATY JASDEC (Standing proxy: MUFG Bank, Ltd.)	3,080	2.02
IHI Suppliers Stock Ownership Association	2,787	1.83
The Dai-ichi Life Insurance Company, Limited	2,703	1.77
IHI Employee Stock Ownership Association	2,527	1.66
MSIP CLIENT SECURITIES (Standing proxy: Morgan Stanley MUFG Securities Co., Ltd.)	2,495	1.64
Sumitomo Life Insurance Company	2,284	1.50

Shareholding ratios are calculated excluding treasury shares (2,769,482 shares).

Treasury shares held by IHI is excluded from major shareholders listed above.

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https://www.ihi.co.jp/en/all_news/2025/ir/_icsFiles/afieldfile/2025/08/06/Notice_regarding_Stock_Split.pdf

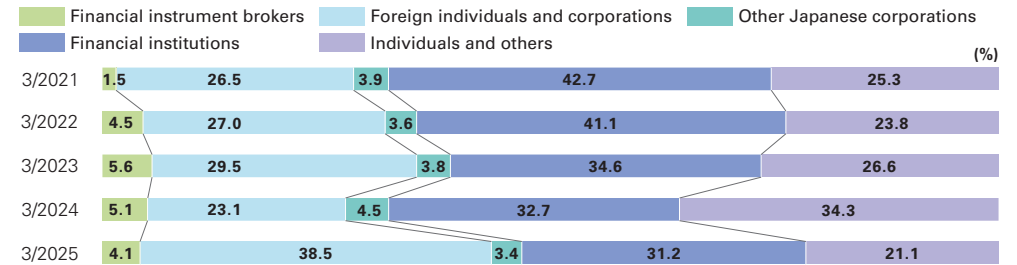
Stock price performance comparison (TSR: Total shareholder return)

(%)

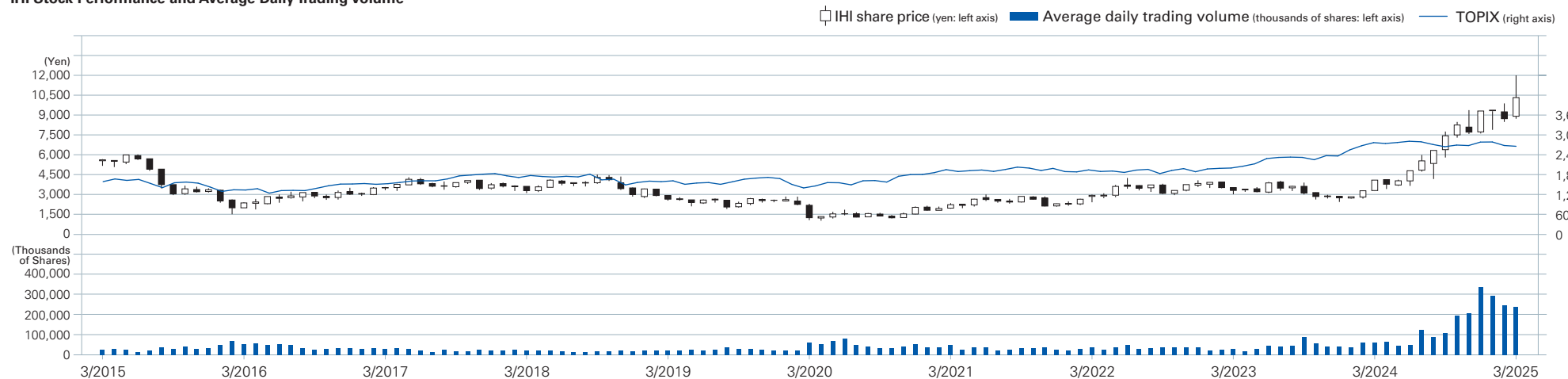
Investment period	One year March 2024 to March 31, 2025	Three years March 2022 to March 31, 2025	Five years March 2020 to March 31, 2025	Ten years March 2015 to March 31, 2025
IHI	154.7	260.3	747.9	93.8
TOPIX	(1.5)	47.2	113.4	117.4
Machinery index	(4.3)	51.9	133.7	126.8

The above table shows the cumulative return if invested one, three, five, 10 years ago based on the total return index as of March 31, 2025.

Shareholder composition



IHI Stock Performance and Average Daily Trading Volume



Note: The Company conducted a consolidation of common stock on a 10 for 1 basis on October 1, 2017. Data regarding share price and average daily trading volume prior to the consolidation of common stock is calculated on the basis of the consolidation having been implemented.