









Corporate Citizenship

Approach/Policies

The IHI Group strives to contribute to society, as we believe corporate social responsibility means fulfilling the expectations of society.

Concerning our social contribution activities in regions where we operate businesses and construction sites, we have established target priorities based on their relevance to our business and Sustainable Development Goals (SDGs).

Material Issues of Social Contribution Activities

Material Issues	Relevance to Business	SDGs
Coexistence with local communities	Establishing and maintaining good relationships with local communities is essential for smooth business expansion.	 
Development of next-generation professionals	Developing next-generation professionals in the manufacturing field and supporting research regarding future science and technology fields are essential to solidify the foundation for the coming industries, to drive IHI brand recognition, and to guarantee business continuity.	  
Conservation of the global environment	Supporting activities concerning preservation of the ecosystem, measures to combat extreme climate change, cultivation of natural bounties, and protection of our planet are essential for a sustainable business. This will consequently assist in raising employee awareness regarding environmental issues.	  

Targets and Results

The IHI Group dedicates approximately 1% of its net income to social contribution activities. In fiscal 2022, we invested a total of ¥489 million, approximately 0.87% of net income of the fiscal year, into activities concerning social contribution.

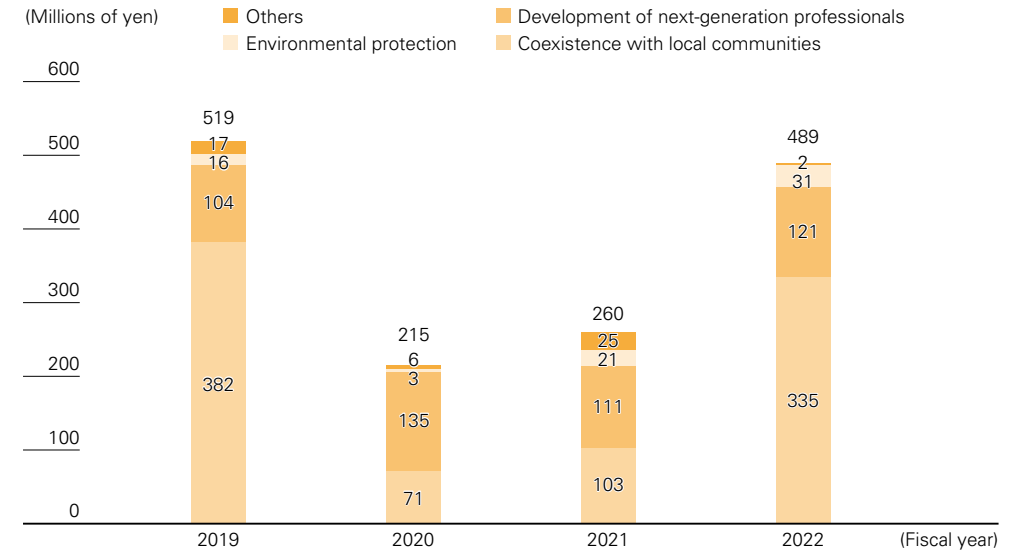
Breakdown of Social Contribution Expenditure

(Unit: Millions of yen, Scope: IHI and consolidated subsidiaries)

	Item	FY2020	FY2021	FY2022
Breakdown by expenditure	Cash investment	156	120	251
	Time investment	40	87	94
	Goods donations and site costs	19	53	144
Reference	Membership fees for local organization	14	13	15
	Operating costs	117	110	106

Social Contribution Expense

(Scope: IHI and consolidated subsidiaries)



Activity Results

(Scope: IHI and consolidated subsidiaries)

Material Issues	Index	FY2020	FY2021	FY2022	
Coexistence with local communities	Business interests*	Visitors to events	632	645	1,535
	Social/environmental interests*	Investments to local communities	71 million JPY	103 million JPY	335 million JPY
Development of next-generation professionals	Business interests*	Participants in science (manufacturing) classes	1,356	5,297	6,468
	Social/environmental interests*				
Conservation of the global environment	Business interests*	Participants in hosted events	60	254	156
	Social/environmental interests*	Environment protection area	12,652 m ²	12,652 m ²	112 m ²

* The indicators above for business and social/environmental interests defined by RobecoSAM are as follows.

Business interests: Factors directly related to product development, brand improvement, human resource development, and other such business interests.

Social/environmental interests: Factors linked to SDGs and other social/environmental interests.

Corporate Citizenship

Initiatives

Major Activities in FY2022

As a material issue regarding its social contribution activities, the IHI Group worked to coexist with local communities, develop next-generation professionals, and protect the environment in fiscal 2022 with the utmost caution taken to prevent the spread of COVID-19. A variety of other unique activities were conducted on each business site.

Moreover, as a preventative measure against COVID-19, we donated temperature screening devices as well as ozone deodorizing and disinfecting devices developed by our IHI Group companies to local governments and medical institutions near Group business sites.

Significant Indirect Economic Impact (International Cooperation and Educational Support)

The IHI Group donated to the construction of the Expo 2025 Osaka, Kansai venue, as well as to victims of the earthquake which occurred in Southern Turkey in February 2023.

Additionally, we held visiting seminars on STEAM and environmental education for 6,624 students at 48 locations, mainly at schools and public facilities near our business sites.

Joint Environmental Conservation Activities with Government and NGOs (Biodiversity Protection and Awareness-raising Activities)

The IHI Group conducts visiting seminars about the functions of the forests and soil for elementary school students near our business sites.

This seminar was a joint development between Ochanomizu University and the IHI Group. Soil samples were taken from schoolyards and greenery areas on IHI Group business sites, which offered a chance to learn and

discover about various organisms and microbes living in the soil which are invisible to the naked eye.

In fiscal 2022, we held visiting seminars with 156 students at five schools and public facilities near the Soma, Yokohama, and Kagoshima Works.

To realize a sustainable society, the IHI Group will continue to conduct this seminar at a wide range of schools to share the importance of conserving a nature-rich environment and rich ecosystems, which will raise awareness about environmental issues.

Coexistence with Local Communities

Participation in the Soma Nomaoui Festival

Our IHI Soma Works has been a participant in the Soma Nomaoui (Soma Wild Horse Chase) Festival since 2005. A traditional event of the Soma region that gives color to the summers of Tohoku, the Nomaoui is a Shinto ritual cherished by its citizens, where the entire city is unified under the color of the Nomaoui on the day of its celebration.

In July 2022, the Soma Nomaoui was able to proceed as usual for the first time in three years. The Director of our IHI Soma Works participated as a cavalry warrior guarding the mikoshi (a portable shrine). In addition, approximately 70 IHI Group employees were placed in charge of the Nakamura-jinja Shrine's mikoshi and sacred tree box, carried flags, and led prayer. We were given words of praise from the Nakamura-jinja Shrine and its parishioners for the dignified appearance of youth our members displayed.

Our IHI Soma Works will continue to participate in the Soma Nomaoui Festival as part of its contribution to the local community.

Support for the Japan Wheelchair Basketball Federation

Since fiscal 2015, the IHI Group has supported the Japan Wheelchair Basketball Federation as an officially signed

sponsor. In order to spread the excitement of wheelchair basketball, we hold sessions at various locations where people can experience wheelchair basketball for themselves.

During fiscal 2022, we held events in October at the Tomioka City gymnasium in Gunma Prefecture and in November at the Niigata City gymnasium in Niigata Prefecture, with the participation of local residents, IHI Group employees, and their families, by holding an exhibition match featuring local athletes and offering participants a chance to play in game with wheelchairs themselves. Approximately 150 residents of Tomioka and 100 residents of Niigata took part, where Matsuhama Taiko drumming, a local performance art of Kita-ku in Niigata City and others were performed. We were able to obtain a variety of feedback from those who participated. The IHI Group will continue to promote harmonious coexistence with local communities through our activities to help popularize wheelchair basketball.

Participating in the Aioi Peron's 100th Anniversary

In light of the Aioi Peron celebrating its 100th anniversary in 2022, our IHI Aioi Works provided the winning flag and other items for this special 100th anniversary boat racing exhibition event.

The Aioi Peron is a tradition originally passed down to Aioi by a Nagasaki-born employee of its Harima Dock Co., Ltd. (later known as Harima Shipbuilding & Engineering Co., Ltd.) in 1922. In May 2022, the Aioi Peron Festival was held for the first time in three years since being canceled in the wake of the COVID-19 outbreak from 2020. A total of 39 teams from within and outside of the prefecture took part. Six teams from our IHI Aioi Works were among those that participated, as lively sounds of gongs and drums echoed across Aioi Bay. Our IHI Aioi Works will continue to take part in the Aioi Peron Festival, boosting the local community and showing appreciation for the region's traditional culture.

Corporate Citizenship

Development of Next-generation Professionals

SDGs Education for Local Elementary School Students

At our Soma IHI Green Energy Center (SIGC), in joint operation with Soma City in Fukushima Prefecture, IHI is working to organize a demonstration project to develop a recycling-oriented community. This project aims to contribute to local production and consumption of renewable energy as well as regional promotion and development.

In fiscal 2022, we invited local Soma elementary school students and focused on introducing IHI's business and decarbonization initiatives at SIGC in relation to SDGs. By allowing students to visit a facility that actually runs on renewable energy and giving them the opportunity to play with RC cars running on green hydrogen, we were able to familiarize them with the IHI Group's efforts toward achieving the SDGs.

IHI will continue to provide learning opportunities with the goal of developing the next generation of professionals.

Return Capsule Exhibition for the Asteroid Explorer Hayabusa 2

In October 2022, the IHI Group held an exhibition as part of an extracurricular class aimed at local elementary and junior high schools at our IHI head office, borrowing the Japan Aerospace Exploration Agency's Hayabusa 2 asteroid explorer's return capsule.

As one of our social contribution activities, we welcomed approximately 1,200 participants to our facility, which mainly included elementary and junior high school students from the Toyosu area, IHI employees, and their families. Through observing the Hayabusa 2 return capsule, which incorporated many IHI Group technologies, it gave them an opportunity to experience the excitement of exploring the mysteries of the universe, pursuing an interest in science and technology, and approaching new challenges through teamwork.

We received feedback from visiting elementary and junior high school students with comments about how seeing the sand on the Ryugu asteroid made them realize how incredible space is and their desire to learn more about the Hayabusa 2.

The IHI Group will continue to make active efforts toward developing professionals who will be responsible for future manufacturing.

Learning to Fulfill the Dreams of Children

The IHI Group hopes to make the universe a stage for learning for children to recognize themselves as earthlings and cultivate a passion for life.

We work with elementary, junior, and senior high schools near Mizuho Aero-Engine Works to create art to deliver to the stars, such as cosmological couplets and five-verse poems, through general, language, science, and ethics education. The children's art is launched with an aerospace instrument, such as a private craft, rocket, spaceship, or international space station, in order to deliver them to the stars twinkling in the sky. Roughly 70,000 children have participated in the program over the past 22 years.

In fiscal 2022, online art was created by approximately 5,000 children from 31 local schools in seven countries and regions. The IHI Group continues to offer and promote opportunities for children to write cosmological couplets to encourage one another beyond countries and regions.

Additionally, as a way to try and create dialogue going beyond generations, we held activities where adults (including IHI top management) participated in making cosmological couplets, DX promotion (a video letter crossing over time zones), making memories of closing schools, and so on. We plan to launch these art pieces in summer 2023.

The IHI Group will continue to grow alongside elementary, junior high, and high school students through learning experiences to fulfill the dreams of children.

Corporate Citizenship

Environmental Protection

Incorporating NICO NICO Nadeshiko Activities

Since fiscal 2016, NICO Precision Co., Inc. has organized NICO NICO Nadeshiko activities in order to promote the active participation of women.

As part of this, we have been carrying out social contribution activities since fiscal 2019, and fiscal 2022 marked the fourth year of these activities. Divided into four groups, these activities include collecting Bellmark points, used stamps, PET bottles, and old clothing. Used stamps are donated to Minami-Uonuma City's Council of Social Welfare, PET bottles are used to help administer polio vaccines to children around the world, and used clothing is cut and reused for rags at work sites.

In fiscal 2022, we received cooperation and advice not only from our own employees, but also from IHI Group companies and business partners. While devising work strategies based on past experience, we made efforts to reach annual target collection goal.

As a part of environmental conservation, NICO Precision will continue conducting activities that can help the world by reusing old items close at hand.

Participation in Beach Cleaning Activities

The Setouchi Seaside Network Promotion Council, made up of municipalities along the coast of the Seto Inland Sea and local organizations belonging to the Ministry of Land, Infrastructure, Transport and Tourism, holds Refresh Setouchi beach cleaning activities to protect the beautiful Setouchi sea.

IHI Aioi Works is an active participant in Refresh Setouchi each year.

In fiscal 2022, approximately 75 participants contributed to bettering the environment around the Setouchi area by collecting garbage near the wharf that neighbors the Works.

The IHI Aioi Works will continue to take part in environmental protection activities in cooperation with local governments.