Corporate Citizenship

Approach

The IHI Group uses its technological capabilities and human resources to help create a rich and livable earth, and engages in social contribution activities that increase the Group's value.

In line with the medium-term management plan Group Management Policies 2023, which started in fiscal 2023, the Group has established a three-year policy for social contribution activities (from fiscal 2023 to fiscal 2025). Under this policy, based on the actual state of its business operations and past social contribution activities, the Group will focus on two priority areas of social contribution activities: coexistence with local communities and development of next-generation professionals.

Priority Areas of Social Contribution Activities

Priority Areas	Relevance to Business	SDGs				
Coexistence with Local Communities	Establishing and maintaining good relationships with local communities is essential for smooth business expansion.	11 SECONDITIONS 14 UT RECENT ALLER 15 DELEAD 17 REPRESENT 17 REPRESENT 17 REPRESENT 17 REPRESENT 17 REPRESENT 17 REPRESENT 17 REPRESENT 17 REPRESENT 18 DELEAD 18 DELEAD 19 DE				
Development of Next-generation Professionals	Conducting activities that support STEAM education, etc., and supporting future research in science and technology fields will enrich the foundations of future industry and is essential for improving understanding of the products handled by the IHI Group, and expanding our business.	4 Output Decembra Decembra B HESST HARK ARE ECONOMIC COVINT DECEMBRA B HESST HARK ARE ECONOMIC COVINT D HESST HARK ARE ECONOMIC ARE ECONOMIN				

Strategy

Risks

If there is insufficient dialogue with local communities, the IHI Group's business activities may have a negative impact on the local natural environment and livelihoods. As a result, relationships with local communities may deteriorate, which may impede the continuation of existing businesses or the launch of new businesses. Additionally, if good relationships with local communities are impaired, the Group's public reputation may decline, potentially affecting its corporate value.

Opportunities

Establishing and maintaining good relationships with local communities is essential for smooth business expansion. In particular, collaboration between industry, academia, and government to address regional issues such as the development of next-generation professionals will enrich the future industrial base and improve the efficiency of internal and external networks. The IHI Group feels that this will also help with business continuity and growth.

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Metrics and Targets

In fiscal 2023, the IHI Group invested a total of ¥532 million into activities concerning social contribution.

As the infection classification of COVID-19 was lowered to category 5 in Japan, activities such as "coexistence with local communities" and "developing next-generation professionals," which are priority areas of social contribution activities, have resumed. The Group was able to carry out a variety of unique activities at its offices. As a result, social contribution activity expenses increased by ¥43 million compared to fiscal 2022.

Breakdown of Social Contribution Activity Expenses

(Unit: Millions of yen, Scope: IHI and consolidated subsidiaries)

Item		FY2021	FY2022	FY2023
Breakdown by activity content	Coexistence with local communities	103	335	312
	Development of next-generation professionals	111	121	185
	Conservation of the global environment*	21	31	—
	Others	25	2	35
Breakdown by expenditure	Cash investment	120	251	244
	Time investment	87	94	184
	Goods donations and site costs	53	144	104
Reference	Membership fees for local organization	13	15	23
	Operating costs	110	106	97

*Since FY2023, our focus has been changed to two areas: "Coexistence with local communities" and "Development of next-generation professionals," so figures for "Conservation of the global environment" will no longer aggregated from FY2023 onwards.

Activity R	esults	(Scope: IHI and consolidated subsidiaries)			
Priority Area	Index		FY2021	FY2022	FY2023
Coexistence with local communities	Business interests*2	Visitors to events	645	1,535	18,803
	Social/environmental interests ^{*2}	Investments to local communities	103 million JPY	335 million JPY	312 million JPY
Development of next- generation professionals	Business interests*2	Number of participants in	5,297	7,468*3	7,593
	Social/environmental interests*2	school visits, manufacturing classes, etc.			
Conservation of the global environment*1	Business interests*2	Participants in hosted events	254	156	—
	Social/environmental interests*2	Environment protection area	12,652m²	112m²	—

*1 Since FY2023, our focus has been changed to two areas: "Coexistence with local communities" and "Development of next-generation professionals," so figures for "Conservation of the global environment" will no longer aggregated from FY2023 onwards.

*2 The indicators above for business and social/environmental interests defined by RobecoSAM are as follows.

Business interests: Factors directly related to product development, brand improvement, human resource development, and other such business interests.

Social/environmental interests: Factors linked to SDGs and other social/environmental interests.

*3 The number of participants in school visits, manufacturing classes, etc. in FY2022 has been revised.

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Corporate Citizenship

Initiatives

Main Social Contribution Activities (FY2023)

(Scope: IHI and consolidated subsidiaries)

Priority Area		Event	Overview	Involvement	Host/Participating Company	Main Venue	Number of Events Held, Number of Sites, etc.		Visitors/Frequency/Scale, etc.	Reference
Coexistence with local communities	Wheelc	hair basketball event	Holding a hands-on event to gain a better understanding of wheelchair basketball	Host	Meisei Electric	Isesaki City, Gunma Prefecture	1 time	About 100	IHI Group employees and their families	web
		lomaoi (a horse festival)	Sponsorship and employee participation in traditional festivals in the Soma region of Fukushima Prefecture		IHI Soma Office	Soma City, Fukushima Prefecture	1 time	216	IHI Group employee	<u>web</u>
	1	on Festival	Sponsoring and participating in a festival held at Aioi Bay, Aioi City, Hyogo Prefecture	Sponsor/ Cooperation	IHI Aioi Office	Aioi City, Hyogo Prefecture	1 time	136	IHI Group employee	-
	1 1 1	a Rocket Festival	Holding events to deepen exchanges with employees, their families, and local residents	Host	IHI Aerospace	Tomioka City, Gunma Prefecture	1 time	About 3,200	Local residents, business partners, IHI Group employees and their families	<u>web</u>
	IHI pian	o concert	Piano concert sponsored by the Piano Teachers' National Association of Japan (PTNA)	Host	IHI Head Office	Koto Ward, Tokyo	1 time	1	IHI Group employees and their families	<u>web</u>
	History		Sponsoring the history walk event of the Miyahara Residents Association of Kure City, Hiroshima Prefecture	Sponsor/ Cooperation	IHI Kure Office	Kure City, Hiroshima Prefecture	1 time	1	Local residents	<u>web</u>
	Tour of	Akishima and Mizuho Works	Work experience and workplace tour for junior high school students in Akishima City, Tokyo	Cooperation	IHI Akishima Office, IHI Mizuho Works	Akishima City, Tokyo; Mizuho Town, Nishitama County, Tokyo	20 times	637	Neighborhood junior high school students	-
		Tsurugashima Works	Plant tour for children attending Yumenosono Miraizu Amanuma Shinden, a support facility for children in Kawagoe City, Saitama Prefecture	Host	IHI Tsurugashima Works	Tsurugashima City, Saitama Prefecture	1 time	12	Children at child support facilities	<u>web</u>
		activities near offices	Regular cleaning activities	Host	IHI Group	Group business location	42 locations	2168	IHI Group employee	web
	Blood d	onation	Cooperating with blood donations hosted by the Japanese Red Cross Society	Cooperation	IHI Group	Group business location	About 30 locations	2,211	IHI Group employee	<u>web</u>
	Conserv	vation activities for Japan's Sugita Plum trees	Cooperating with activities to revive and popularize the Sugita Plum, an ancient native species of Japan.	Cooperation	IHI Yokohama Office	Yokohama City, Kanagawa Prefecture	-	8	IHI Group employees plant 30 saplings	<u>web</u>
	Negishi Bay eelgrass field restoration activities		Participation in eelgrass field restoration activities sponsored by the Amamo Revival Collaboration in Kanazawa-Hakkei, Tokyo Bay Area together with neighboring companies located in Negishi Bay.	Cooperation	IHI Yokohama Office	Yokohama City, Kanagawa Prefecture	-	4	IHI Group employee	<u>web</u>
		tion of irrigation canal ems in the Echi River basin	Cleaning and restoring of the ecosystems of irrigation canals connected to the Echi river basin	Cooperation	IHI, IHI Construction Service	Higashiomi City, Shiga Prefecture	-	18	IHI Group employee	<u>web</u>
Development of Next-generation Professionals		Let's explore the secrets of jet engines	Learn how jet engines work through classroom lectures and experiments, and gain a better understanding of the IHI Group's aircraft business.		IHI Soma Office, IHI Kure Office, IHI Head Office	Soma City, Fukushima Prefecture; Kure City, Hiroshima Prefecture; Kawasaki City, Kanagawa Prefecture; Koto Ward, Tokyo	5 schools, 1 facility	540	Neighborhood elementary/junior high school students	<u>web</u>
		Ammonia	Learn about the characteristics of ammonia through experiments and gain a better understanding of the ammonia business that IHI is working on.	Host	Meisei Electric, IHI Kagoshima Office, IHI Kure Office, IHI Head Office	Isesaki City, Gunma Prefecture; Hioki City, Kagoshima Prefecture; Kure City, Hiroshima Prefecture; Koto Ward, Tokyo	3 schools, 2 facilities	382	Neighborhood elementary/junior high school students	<u>web</u>
		Carbon dioxide capture technology	Learn about the mechanism of global warming, carbon dioxide capture methods, etc., and gain a better understanding of IHI's carbon capture technology.		Central Conveyor, Meisei Electric, IHI Kagoshima Office, IHI Yokohama Office, IHI Head Office	Koda Town, Aichi Prefecture; Isesaki City, Gunma Prefecture; Hioki City, Kagoshima Prefecture; Yokohama City, Kanagawa Prefecture; Koto Ward, Tokyo	4 schools, 1 facility	267	Neighborhood elementary/junior high school students	<u>web</u>
		Let's explore the secrets of bridges	Learn about the structure and role of bridges through classroom lectures and experience building bridge models, and gain a better understanding of the IHI Group's bridge business.		IHI Infrastructure Systems, IHI Tohoku Branch	Sakai City, Osaka Prefecture; Sendai City, Miyagi Prefecture	2 locations	172	Neighborhood junior high school students	<u>web</u>
		Let's explore the function of forests and soil	Learn the importance of protecting the rich nature and maintaining the ecosystem by observing soil organisms that live in the areas around us.		IHI Rotating Machinery Engineering, Meisei Electric, Central Conveyor, IHI Soma Office, Yokohama Office, IHI Kagoshima Office	Tatsuno City, Nagano Prefecture, Isesaki City, Gunma Prefecture; Koda Town, Aichi Prefecture; Soma City, Fukushima Prefecture; Yokohama City, Kanagawa Prefecture; Hioki City, Kagoshima Prefecture	7 schools, 2 facilities	396	Neighborhood elementary/junior high school students	<u>web</u>
		ufacturing class	Experience the joy of manufacturing through things such as building a space station with cardboard, and building and programming a radio- controlled car powered by a smartphone.	Host	IHI Yokohama Office	Yokohama City, Kanagawa Prefecture	1 time	70	Local residents 45 IHI Group employee participants (staff)	<u>web</u>
	Toyosu	Mirai Project	Developing young people who will support future science and technology through playing with vacuum mechanisms and making original candles.	Co-host	ІНІ	Koto Ward, Tokyo	1 time	48	Neighborhood junior high school students	-
	Internsh	nip and workplace experience	Opportunity to deepen understanding of the IHI Group's business, manufacturing sites, research and development, etc.	Host	IHI Group	Group business locations	25 locations	262	Junior high school students, high school students, technical college students, and university students in nearby areas	
Others	Disaster recovery support		recovery support Donations made for natural disasters in Japan and overseas	-	_	_	5	¥25,033,827	Donations to help victims of cyclone damage in southeastern Bangladesh that occurred in March 2023 Donations to help victims of heavy rains and floods in Emilia-Romagna, Italy, that occurred in May 2023 Donations to help victims of the earthquake in central Morocco that occurred in September 2023 Donations to help victims of the fire in Maui that occurred in August 2023 Donations to help victims of the Noto Peninsula Earthquake that occurred in January 2024, and	-
									donation of teaching materials such as measuring instruments to support the recovery of schools affected by the disaster	